



**The Executive Committee met at 0930 – 1800hrs on Saturday 1 November, 0930 – 1330hrs on Sunday 2 November and 0930 – 1130hrs on Friday 7 November 2014 in the Memphis Meeting Room, Melia Palas Atenea Hotel, Palma**

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### **Present:**

HM King Constantine - President of Honour  
Carlo Croce – President  
George Andreadis- Vice-President  
Chris Atkins - Vice-President  
Adrienne Greenwood - Vice-President  
Nazli Imre- Vice President  
Gary Jobson- Vice-President  
Quanhai Li - Vice-President  
W. Scott Perry – Vice-President

### **In attendance:**

Helen Fry - Head of Administration  
(1 and 2 November)  
Malcolm Page, Chair Athletes Commission  
(1 and 2 November by phone)  
John Craig – Head of Sailing World Cup- Item 3(d)(ii)  
Alastair Fox – Head of Competitions- Items 3(d)(i),(iv),(v), 3(e)(i),(ii)(iii)  
Jon Napier – Item 3(b)(i)  
Jason Smithwick –Head of Offshore and Technical  
(7 November)  
Sarah Gosling – Vice Chair Athletes' Commission  
(7 November)  
Patrick Bergmans (BEL) – Item 7  
Stan Honey (USA) – Item 7

### **Apologies:**

HM King Harald V of Norway

## **Saturday 1 November**

### **1. Opening of the Meeting (President)**

#### **(a) Communication from the President**

The President welcomed everyone to the meeting with Malcolm Page joining by phone. An outline of Jerome Pels (ex CEO) amicable resignation was given and the Executive Committee unanimously wished him well in his new professional challenges. Further progress had been made with regards to sponsorship and the President was expecting to be making an announcement shortly.

#### **(b) Minutes**

The minutes of the Executive Committee meeting of 6, 7 and 8 September 2014 (circulated and approved after the meeting).

#### **Decision**

**Item 5(d) – Emerging Nations Programme should be changed to reflect that £100,000 had been approved for this project and that this should be added to the 2015 budget.**

#### **(c) Minutes Matters Arising**

## Executive Committee Agenda (cont.)

Item 3(f)(ii) – ISAF President's Development Award from the September Executive meeting in New York stated that the award winner would be announced at a later date.

### **Decision**

**The President is pleased to announce that Prince Tunku Jalil will be awarded the ISAF President's Development. Prince Tunku Jalil is instrumental in the development of sailing in Malaysia and with the launch of the Liga Layar Malaysia and the Belia Belayar Sailing Programmes with the backing of the Malaysian Ministry for Youth and Sports and the Malaysian Yachting Association. These programmes have given thousands of young people the opportunity to learn about sailing and gain experience in match racing across the country.**

## **2. Future ISAF Meetings (President)**

- (a) 2015 February Executive – Friday 13, Saturday 14 and Sunday 15, Agadir, Morocco
- (b) 2015 Mid-Year meetings – Thursday 7 May Equipment, Friday 8 May Events and Executive, Saturday 9 May Executive, Sunday 10 May Executive, Muiden, Netherlands (subject to site visit and contract)
- (c) 2015 September Executive – Sunday 13, Monday 14 and Tuesday 15, New Forest, UK
- (d) 2015 Annual Conference – 7-14 November, Sanya, China (subject to contract)
- (e) 2016 February Executive – Friday 12, Saturday 13 and Sunday 14, Rio de Janeiro, Brazil
- (f) 2016 Mid-Year meetings – venue and dates to be decided
- (g) 2016 September Executive – Sunday 11 and Monday 12, Athens, Greece
- (h) 2016 Annual Conference – (dates tbc) Abu Dhabi, UAE (subject to site visit and contract)

## **3. General Business (CEO)**

- (a) Finance
  - i) Management Accounts for the 3<sup>rd</sup> Quarter 2014  
Scott Perry presented the Management Accounts for 1 January to 30 September 2014.
  - ii) Budget for 2015  
With the addition of £100,000 for the Emerging Nations Programme, the Budget for 2015 was noted.
  - iii) ISAF Debtors and Pro Match Tour's fee payments  
The ISAF Debtors were noted and it was confirmed that the Pro Match Tour had paid the monies due.
  - iv) ISAF Class Building (plaque) Fee

### **Decision**

**The proposal on the ISAF Class Building (plaque) Fee was approved to be applied from 1 January 2015.**

- v) Quarterly Report on the Isle of Man Trust  
An update on the Isle of Man Trust was given by Scott Perry.
- vi) To receive the report on the ISAF Deposits

## Executive Committee Agenda (cont.)

An update on the ISAF deposits was given by Scott Perry.

### (b) Governance

#### i) Legal

Jon Napier gave a verbal update on the recent CAS Case.

#### ii) Montserrat – application for Associate Membership

##### **Decision**

**The Executive Committee approve the application and recommend to Council for final approval.**

#### iii) Extra Council Seat for Group Q – Africa South of the Sahara

##### **Decision**

**An Executive Submission for the Annual Conference 2015 will be drafted for an extra Council seat for Group Q.**

#### iv) Disciplinary Cases

The current list of disciplinary cases was noted.

### (c) Submissions and Agendas

To consider:

#### i) Matters Arising from the Committee Agendas

There were no matters arising from the Committee Agendas.

#### ii) Deferred and Executive Submissions

The Executive considered the deferred and Executive submissions and made the recommendations to Council as shown in Appendix 1.

##### **Decision**

**Submission 025-14 was withdrawn but the feedback received was very useful and highlighted the need for changes to the current system to make it more transparent and understandable. The goal is to make it more self-policing with the onus on skippers and boat owners to confirm compliance via signed certification. A Submission will be put forward in 2015 and will include proposals to:**

- **establish a Classification age range from 24 years (with 18 to 24 exemption) and for Group 3 to cease to apply at 70 years of age**
- **create a new Professional Sailors category which may also offer benefits and services suited to their occupational lifestyle;**
- **introduce a modest fee structure for Classes using the Classification Database;**
- **establish an open registration policy with late registration fee for reviews required within one week of an event.**

## Sunday 2 November

### (d) Events

#### i) ISAF Sailing World Championships 2014, Santander

The City of Santander contributed greatly to the success of the event with the redevelopment of the waterfront and the creation of the Dune spectator area. Given the budget available, TV and media coverage was very good.

## Executive Committee Agenda (cont.)

A stronger event contract will be required for future events. ISAF will also carry out a strategic review of all ISAF events. Focus is required on branding, documentation and race management equipment and policies for the 2018 Championships.

### ii) ISAF Sailing World Cup

#### - 2014 Final

The engagement of MNAs, Coaches and Athletes for the upcoming final has been outstanding. A higher number of sailors than expected from 10 Olympic events and open kiteboarding will be competing in what are expected to be excellent conditions.

#### - 2015 and beyond

The format will change with reductions in quota. Qualification will be based on the ISAF rankings and qualification events will be used to decide the entrants for each SWC event. The winners from each SWC event will qualify for the 2015 SWC final along with the best placed home continents sailors and top three finishers from the 2015 Class World Championships. Negotiations are ongoing with several venues with the goal that by 2017 all venues will have a standardised format and quota up to the 20120 Olympic Sailing Competition.

#### - Sponsorship and Technology Partners

Negotiations continue with A level sponsors. The commitment with Swiss Timing, Omega and SAP to optimise tracking and TV will continue for the 2016 and 2020 Olympic Sailing Competitions

### iii) Report from the Athletes Commission on Coaching Regulations and Electronic Aids to Navigation

A report was received on issues from the 2014 test event with regard to the Coach Boat Regulations.

#### **Decision**

**The Coaches Commission, Athletes' Commission, and the Events Committee shall review these policies and put forward recommendations to the Executive Committee at their meeting in February/May 2015.**

### iv) 2018 Youth Olympic Games, Buenos Aires

The venue is good for sailing. The events, equipment and format will be decided once the IOC report from the 2014 Nanjing Games become available. It was agreed that the format for 2018 should be innovative and reflect the IOC principles for the YOG.

### v) 2020 Olympic Sailing Competition – Tokyo venue

It was reported that the Wakasu Olympic Marina would no longer be built. A new proposal, the Wakasu Training Centre has been proposed but there are concerns over the venue plan. The proximity of Haneda airport will have a serious impact on OBS and their ability to use helicopters. ISAF has been approached by a group proposing Enoshima as the 2020 sailing venue.

#### **Decision**

**The ISAF Secretariat should engage with the IOC, OBS and Tokyo 2020 to ensure the best possible venue for sailors and the media. Enoshima is a good alternative if the Wakasu Training Centre is not suitable.**

### (e) Technical Delegates Report

## Executive Committee Agenda (cont.)

### i) 2016 Olympic Sailing Competition - Rio Test Event, August 2014

The test event was a great success but there is still a lot of work that need to take place to ensure the Rio 2016 Olympic Sailing Competition is a success. The support of Rio 2016 and CB Vela was greatly appreciated at the test event.

It was noted that are still big concerns over pollution and the redevelopment of the venue and that ISAF would send a formal letter to Rio 2016 outlining these concerns.

### ii) 2014 Youth Olympic Games, Nanjing

Nazli Imre reported on the success of the event despite the distance of the sailing venue from the Youth Olympic Village. Quanghai Li recommended that a format more suited to young sailor should be introduced. A full report will follow the IOC review. The support of the Byte CII Class and builders and the Techno 293 Class builders was noted.

### iii) 2014 Asian Games, Incheon, Korea

Quanghai Li reported that many challenges were overcome thanks to the efforts of the Korean Sailing Committee and Korean Air to make the Asian Games a great success with 117 competitors from 20 countries in 14 classes participating. The standard of race management was excellent and also contributed to raising the profile of this event. The decision to follow the Olympic Sailing Classes and youth and local classes at the 2018 event is a huge step for the future.

## (f) Marketing

### i) Protocol for Branding at ISAF Events

The protocol for branding at ISAF events was reviewed.

#### **Decision**

**The Executive Committee agreed that much more ISAF branding needs to be in evidence at our events.**

### ii) To review ISAF's Corporate Identity

ISAF's Corporate Identity plan was reviewed.

#### **Decision**

**ISAF's corporate identity needs to be more strictly followed with all publications etc being approved as being in line with the Communications Department guideline document.**

### iii) ISAF Communications Plan

#### **Decision**

**The Executive Committee is going to be taking a close look at the presentation set up and the future perceived needs of the communications of the Federation.**

## 4. Future Strategy (President)

### (a) Executive Committee Mid-Term Report

The Mid-Term report was reviewed and the President thanked everyone for their hard work and the commitment the Executive Committee have showed to ISAF and the sport of sailing.

### (b) 35<sup>th</sup> America's Cup

Gary Jobson gave a verbal update.

## **Executive Committee Agenda (cont.)**

### **5. Reports / Information (President)**

#### **(a) Vice-President's Reports**

The Vice-Presidents gave a verbal report on items not covered on this agenda.

## **Friday 7 November**

### **6. Review of the Annual Conference 2015 Council Meeting**

Items on the Council agenda were discussed.

### **7. Any Other Business (President)**

A presentation was received from Patrick Bergmans, Chairman of the Information Technology Tracking Commission on the IT strategy of ISAF.

**EXECUTIVE COMMITTEE****RECOMMENDATIONS TO COUNCIL**

*This "yellow paper" is a summary of the Recommendations made at the Executive Committee meetings from 1-7 November 2014. During its deliberations, Council will consider the Recommendations in Submission order, i.e. 001-14 to 100-14.*

**Submissions**

- (a) 035-13 Race Officials - Appointments to Events – Regulations 25.8.10, 25.8.13 and 25.8.15

Opinion: Reject

*Recommend withdrawal by Constitution Committee Chairman. We will bring back this issue in an updated submission at a later date*

- (b) 043-13 Training and Development Programmes - Implementation of the UNICEF Safeguarding Standards

Opinion: Defer

Draft "International Safeguards for Children in Sport" document now published, for consideration at Beyond Sport Summit on Oct 30th 2014. Defer until the summit decisions have been finalised and published recommendations, and MNAs, the Committee and Secretariat have had the opportunity to review them

- (c) 001-14 International Association For Disabled Sailing IFDS Merger With ISAF - New Regulations 5.1(c) and 6.4, Changes to Current Regulations and Articles

Recommendation to Council: Approve

Note that paragraph 8.6.2 is recommended for deletion in 008-14 due to revision of TUE code.

- (d) 002-14 ISAF Subscription Categories and Rates - Article 10

Recommendation to Council: Approve

Subscription figures in Table 2 in paragraph 4 are the correct figures. Some in paragraph 5 are incorrect: Cat 4 subscription should be £6,300 (not £6,000); Cat 5 should be £12,600; Cat 6 should be £15,600.

- (e) 003-14 ISAF Council - Articles 38 and 40

Recommendation to Council: Reject

Support the principle, but with two safeguards: (i) any change should have unanimous support of all MNAs in the Group; and (ii) a Council member may only be changed once in a 4-year Council term. If this is the wish of Council, the Executive will make such a submission in 2015.

- (f) 004-14 Election for Vice-Presidents - Regulation 4.3

Recommendation to Council: Approve

2nd sentence in Purpose should be deleted.

- (g) 006-14 Olympic Classes Sub-committee - Regulation 6.6.4

Recommendation to Council: Approve

Paragraph number quoted in Proposal 2 is incorrect - it is proposed as a change to 6.6.3(f). Amended wording has been circulated



- (h) 007-14 Olympic Classes Sub-Committee - Constituting the Committee - Regulation 6.6.4.2

Recommendation to Council: Reject

The OCSC is for Classes that have signed the current Olympic Classes contract. Current Committee practice is to allow for other classes to participate in discussions which directly affect them.

- (i) 008-14 ISAF Medical Commission - Regulation 8.6.2

Recommendation to Council: Approve

- (j) 009-14 ISAF Athlete's Commission - Regulation 8.9

Recommendation to Council: Approve

This mirrors the IOC model

- (k) 010-14 ISAF Advertising Code - Event Advertising - New Regulation 20.4.1.4

Recommendation to Council: Approve with the following amendment

The proposal should be simplified to apply generally (not just to classes with overlapping headsails). Should be implemented through a note to Table 1 rather than as an additional regulation elsewhere.

- (l) 011-14 ISAF Advertising Code - Regulation 20 - Advertising on the Jib of Olympic Class Boats

Recommendation to Council: Approve Proposal 2

The Executive wishes to hear the views of others on proposals 1 & 3, but questions why Olympic Classes should be different.

- (m) 012-14 ISAF Anti-Doping Code - Regulation 21

Recommendation to Council: Approve

- (n) 013-14 Appointment of Race Officials to Events - Regulation 25.8

Recommendation to Council: Approve

Heading above 25.8.7 should say "... the International Race Officials". Current 25.8.8 retained unchanged. Cross ref in 25.8.10 should be to Regs 23.3 and 23.3.1 (not 16.3 etc). Proposal 2 – 25.13.2 change to "ISAF shall..."

- (o) 014-14 Events Appointment Working Party - Regulation 25.8.2

Recommendation to Council: Approve

- (p) 015-14 Event Approval Fees - Regulation 25.12.2

Recommendation to Council: Approve

This is a clarification and improvement to the current Regulation

- (q) 016-14 Event Approval Fees - Regulation 25.12.2

Recommendation to Council: Reject

The Regulation should be the same for all regattas and classes.

- (r) 017-14 ISAF Governance - Affiliate Continental Members

Recommendation to Council: Approve

- (s) 018-14 Continental Association Championships and Continental Training Centres (CTCs) - ISAF to Provide Annual Budget





Recommendation to Council: Reject

Prefer model & approach in 017-14

- (t) 019-14 Continental Associations Administration - ISAF to Provide Operational Budget

Recommendation to Council: Reject

Prefer model & approach in 017-14

- (u) 020-14 Establish a Continental Associations Committee - New Regulation 6.13

Recommendation to Council: Reject

Prefer model & approach in 017-14

- (v) 021-14 Continental Associations to Train and Certify Regional Technical Officers and Race Officials -

Recommendation to Council: Reject

MNAs can already do this, and a new 3rd tier of RO qualification and certification is undesirable

- (w) 022-14 Appointment of Technical Delegates and ITOs to Continental Games - Regulation 25.9

Recommendation to Council: Reject

013-14 provides for consultation with Continental Associations and other bodies as appropriate. Only ISAF maintains and has access to the performance records on ISAF Race Officials

- (x) 023-14 Continental Associations Submissions Rights - Regulation 15.1

Recommendation to Council: Reject

Their MNAs can make submissions

- (y) 024-14 Nationality Criteria Guidelines - Regulation 19.3

Recommendation to Council: Approve

ROC & WS&KB deleted from "Other Committees"

- (z) 025-14 ISAF Classification Code - Appendix 4 - Regulation 22

Submission Withdrawn based on the implementation of a revised system as discussed between the Executive and the ISAF Sailor Classification Commission within the timescales agreed.

- (aa) 034-14 ISAF Commissions - Regulations 8.9.1, 8.11.1, 8.12.1, 8.14.1 and 18.15.1

Opinion: Approve

Excluding 8.9.1 as this is superseded by 009-14. In 8.11.1 change "report" to "advise"

- (bb) 035-14 Notices and Submissions - Regulation 15

Opinion Approve proposals 1, 3, 4 & 5.

Reject 2 as this is complex, unnecessary and impractical. 15.5.2 requires rewriting to be understandable by non-lawyers. Make sure the second proposal 2 is renumbered to 3 etc

- (cc) 036-14 Betting and Anti-Corruption - Appendix 5

Opinion: Approve



Following establishment of the Disciplinary Commission (DC), this simplification removes current duplication between the current Appendix 5 and the DC regulations.

- (dd) 037-14 Misconduct and Discipline - Regulation 35.5

Opinion: Approve

- (ee) 038-14 Misconduct and Discipline - New Regulation 35.10

Opinion: Approve

Specifying ISAF's processes in this area is wise given the possibility of a future appeal to a higher authority

- (ff) 039-14 Misconduct and Discipline - Regulation 35.16

Opinion: Approve

- (gg) 046-14 ISAF Coaching Qualification / Certification -

Opinion: Approve

This submission proposes policy, not regulation, and if the D&Y Committee agrees this as policy, it should direct its ISAF Nominated Experts accordingly. The proposed certificates can be given at the conclusion of any course, and ISAF can keep a record of certificates given

- (hh) 047-14 Coach Education - ISAF Certificate of Competency

Opinion: Reject

Issuing coaching qualifications is the role of the MNA, not ISAF

- (ii) 048-14 ISAF Coaching Qualification and Certification -

Opinion: Reject

Issuing coaching qualifications is the role of the MNA, not ISAF.

- h (jj) 049-14 Cross-Border Training Programmes - MNA Autonomy and Independence

Opinion: Reject

The Executive is very much in favour of good relations and respect between MNAs, and is ready to help in this regard, such as assisting and mediating. However the Executive doesn't see any practical use in having it in the Regulations.

- (kk) 084-14 2016 Olympic Sailing Competition - Final Day Format for the 49er and 49erFX

Opinion: Reject Proposals 1 and 3

The Executive does not support more than one Medal Race for any Event at Rio 2016. It believes this would add complexity and risk without any clear benefit; indeed many believe it to be detrimental.

- (ll) 085-14 2016 Olympic Sailing Competition - Continental Qualifiers

Opinion: Reject

Unless there are strong reasons otherwise, continental Olympic qualifiers should be ISAF events hosting all Olympic fleets (Events)

- (mm) 086-14 Olympic Voting Processes - New Regulation 23.1.8

Opinion: Approve



- (nn) 087-14 ISAF Youth Sailing World Championship - Byte CII, Girl's One Person Dinghy - Regulation 24.4.9

Opinion: Reject

The Executive does not support identifying more than one option for such Equipment. MNAs need to know which Equipment to invest in and use in their Youth programmes.

- (oo) 088-14 ISAF Youth Sailing World Championship - Byte CII, Girl's and Boy's One Person Dinghy - Regulation 24.4.9

Opinion: Reject

The Executive does not support identifying more than one option for such Equipment. MNAs need to know which Equipment to invest in and use in their Youth programmes

- (pp) 089-14 ISAF Youth Sailing World Championship - Regulation 24.4.9

Opinion: Reject

Prefer 090-14

- (qq) 090-14 Classes for the ISAF Youth Sailing World Championship - Regulation 24.4.9 - Open Multihull

Opinion: Approve

- (rr) 109-14 ISAF Race Officials - New Disciplines, Regulation 6.9.6

Opinion: Approve

31.2 should say: "... shall appoint or re-appoint International Race ..."

- (ss) 111-14 ISAF Race Officials - Race Officials Performance - Regulation 32

Opinion: Approve

The Executive supports amending the process to enable such reports to be handled more quickly and efficiently than now, especially when the allegation is not contested.

## 2. Recommendations Not Based on Submissions